

# SETTING UP THE OT SOC

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- 25 Years Cybersecurity Experience in both, IT and OT Networks
- B.E in 1997 (SLIET); Executive MBA in 2016 (The Wharton School, UPENN)
- Previously worked in Check Point Software Technologies and HCL Technologies
- Carved another Cybersecurity Company with a focus on Product Development & Trainings – PurpleSynapz Labs™

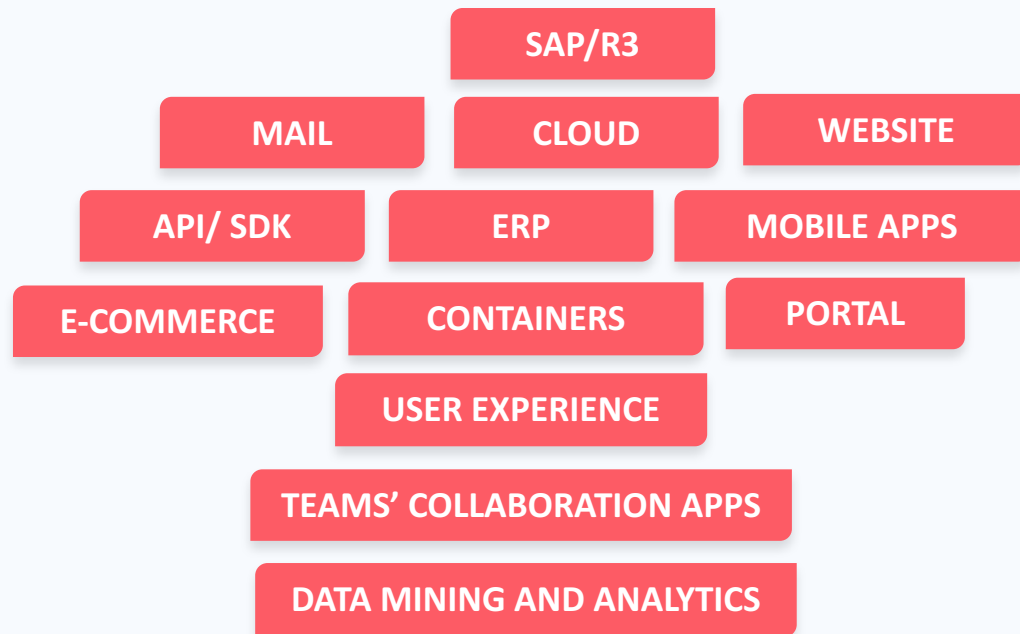
## Ramandeep Singh

CEO - QOS Technology

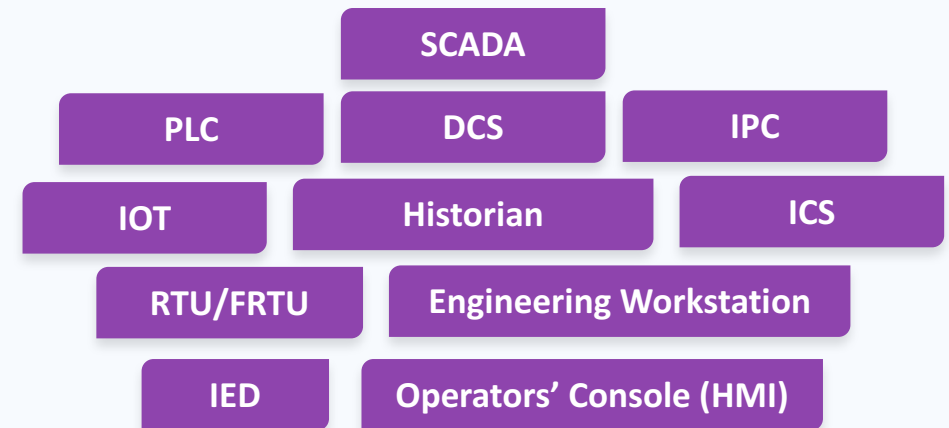
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## IT BUILDING BLOCKS



## OT BUILDING BLOCKS



**INDUSTRY  
4.0**

**MANUFACTURING  
4.0**

**INDUSTRIAL  
METAVERSE**

**SMART  
FACTORY**





A robotic arm is shown holding a white mug. To the right, a man with a long white beard and glasses, wearing a dark suit, is holding a black folder. The background is a plain, light gray wall. The text 'ROBOTIC PROCESS AUTOMATION' is overlaid on the left side of the image.

# ROBOTIC PROCESS AUTOMATION





# VISION SYSTEMS



A futuristic industrial factory floor with workers and augmented reality data overlays. The scene is dimly lit with blue tones. In the foreground, two workers wearing white hard hats and blue shirts are looking at a tablet. Overlaid on the scene are several semi-transparent digital panels displaying various data: a 'MAINTENANCE CONNECTION' panel with 'MACHINE NUMER: BIN 212793', a 'LOCATION' panel with 'ONLINE-LAB-309', a 'KARSALE' panel with a line graph, a 'WORKING' panel with a bar chart, and a '737' panel with '737' and '737'. The background shows industrial machinery, including a robotic arm and a control panel with a laptop. The overall atmosphere is high-tech and data-driven.

# PREDICTIVE MACHINE MAINTENANCE





# SUSTAINABILITY GOALS





# DIGITAL TWINS



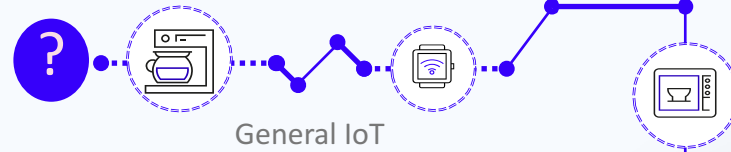


A man with a beard and a grey polo shirt is seated at a desk in a call center. He is wearing a black headset with a microphone and is looking at two computer monitors. The monitors display various data visualizations, including line graphs and bar charts. In the background, other call center agents are visible, including a woman in a white shirt and a man in a blue shirt, both wearing headsets. The scene is lit with soft, ambient light, typical of an office environment.

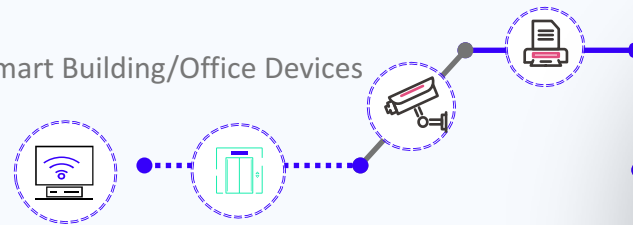
**LET US SETUP  
OT SOC**

# OT ENVIRONMENTS

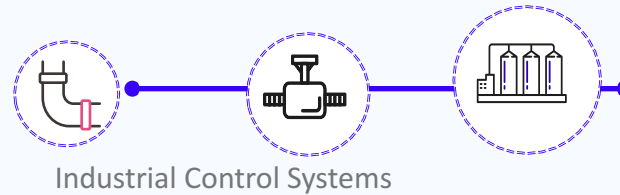
Many types of devices & vendors



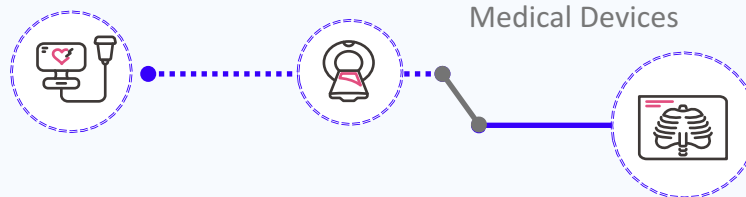
Smart Building/Office Devices



Different protocols and behaviours



Shadow/ Unmanaged Devices







## ‘Different context - different Gear’

OT SOC Tools are different while underlying mechanism may be same.

The SOPs are different and need to deal with more sensitivity, and alternatives

The Incident Management involves OEM in the Chain of Responses

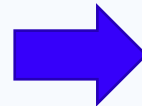




# DESIRED STATE OF SECURITY OPS

## OT Network Situational Awareness

- Real Time Visibility for IT-OT, OT Networks.
- Real Time Visibility for IIoT, Edge Components, and Cloud Instances
- **OT Sensors:** Passive Scanning of Assets for Known Vulnerabilities in OT, IT-OT, and IIoT
- **OT Security Analytics:** Threats Management for the OT and IIoT Networks:-
  - Malicious Activity Detection & Prevention,
  - Risk Assessment {V, P = f(events), I = f(asset value)}
  - OT, IIoT Best Practices' Violations
  - OT, IIoT Process Variable Anomaly Detection

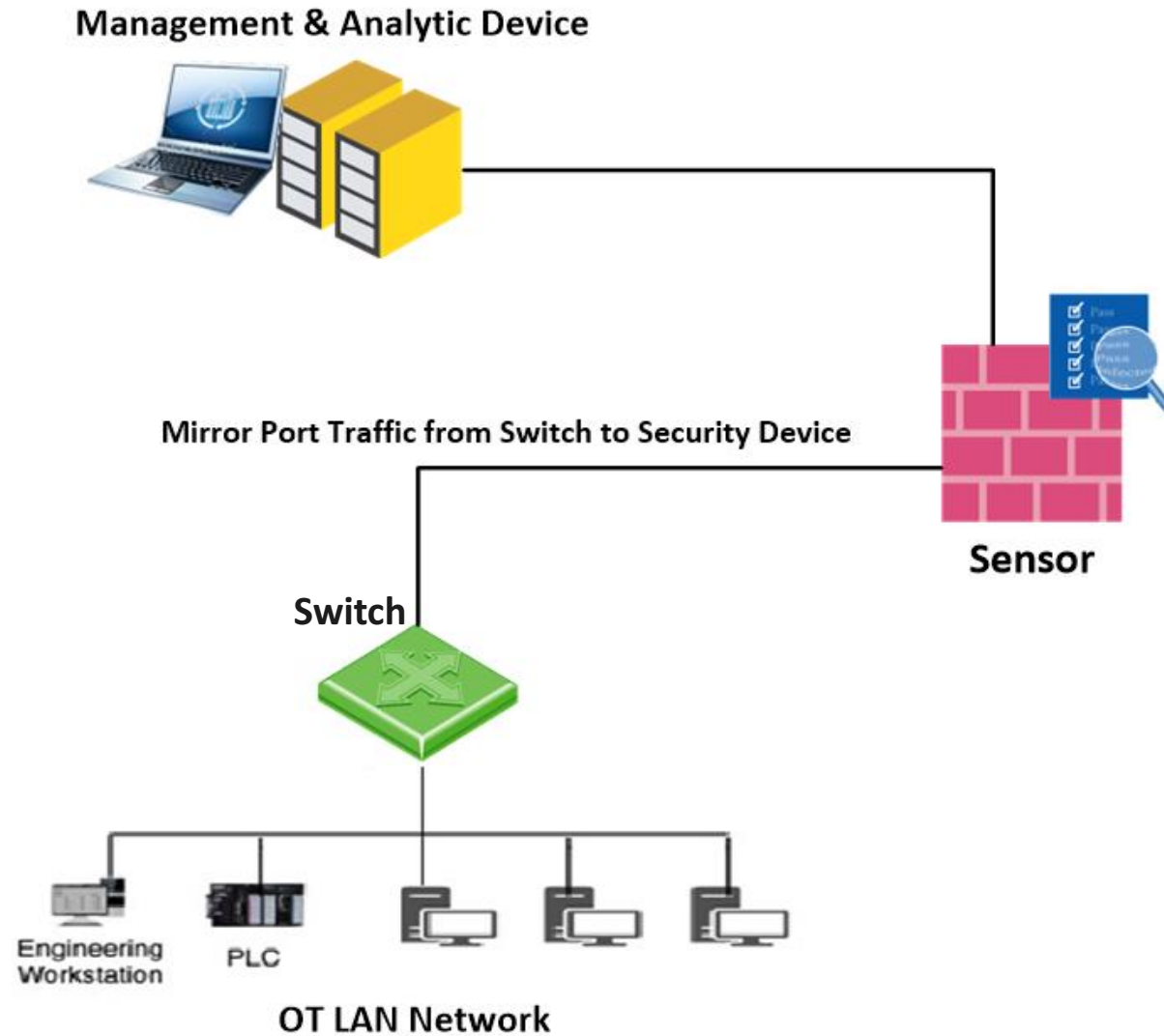


## OT Security Operations Centre (SOC)

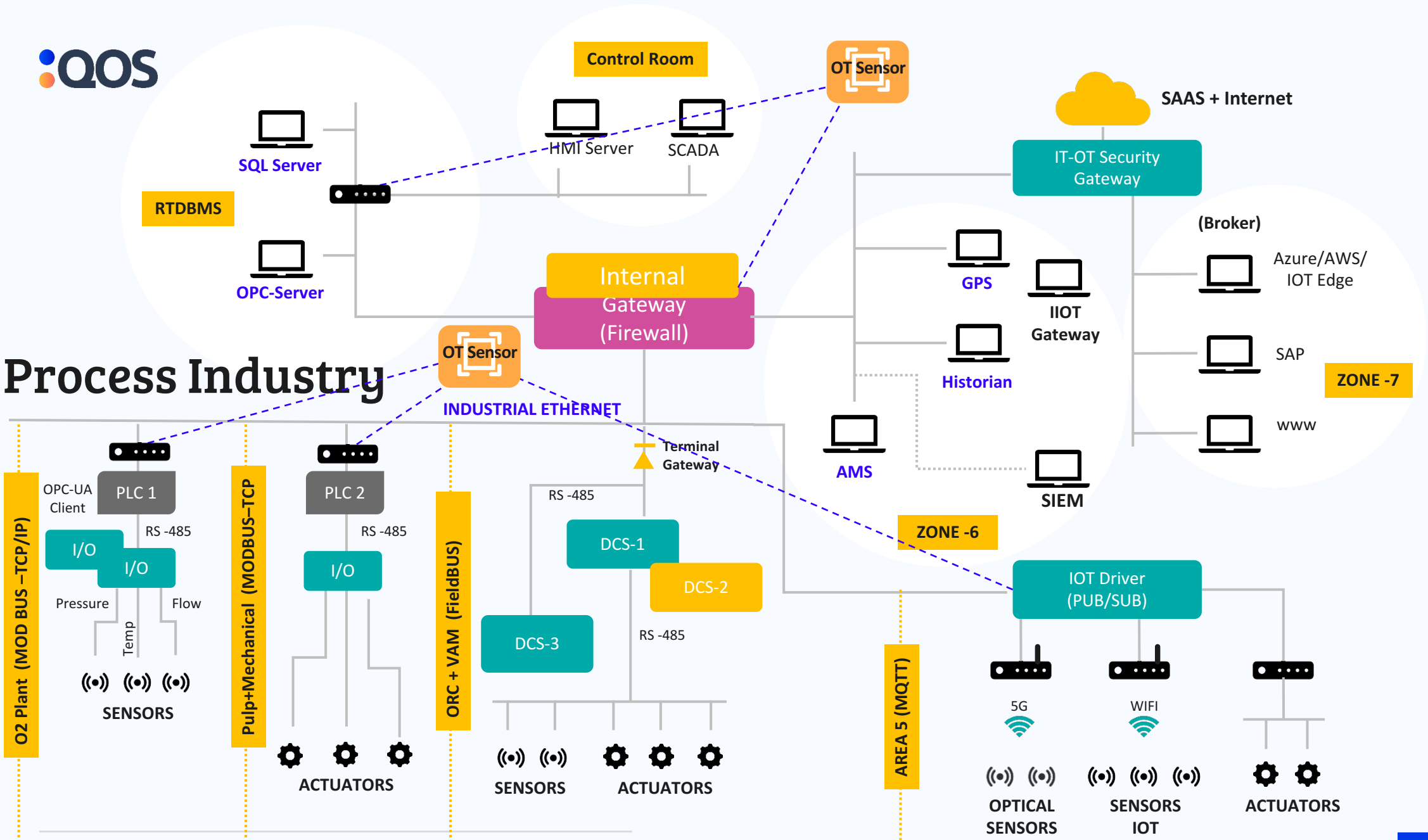
- 24x7 OT Network Situation Awareness
- Deploy SIEM or Forward OT Network Situation Awareness logs to IT SIEM
- Correlation of IT events with OT Alerts (Out of Box, and Advanced with Yara/Snort Signatures detection)
- Standard Operating Procedures (SOPs)\*\*
- Threat Intelligence Integration
- Threat Hunting (Research Based, Hypothesis, Internal, Ext, OT Specific, Spray-Pray, Red Team based)
- Adversarial Simulations
  - VAPT, or
  - Digital Twin for Red Teaming in OT, or
  - Both

\*\* OT Context is not same as IT

# OT NETWORK SITUATION AWARENESS

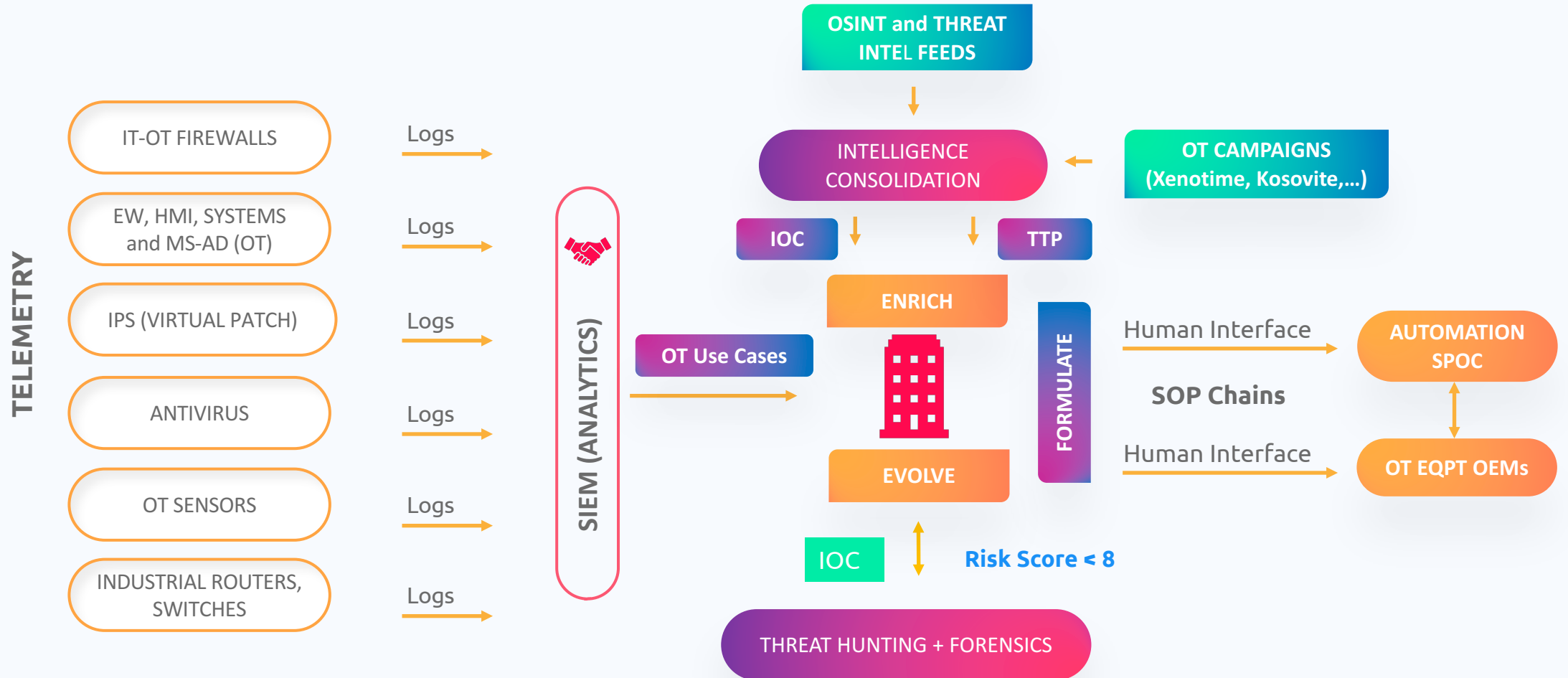


# Process Industry



# RESPONSE & REMEDIATION

SIEM + Managed Detection & Response





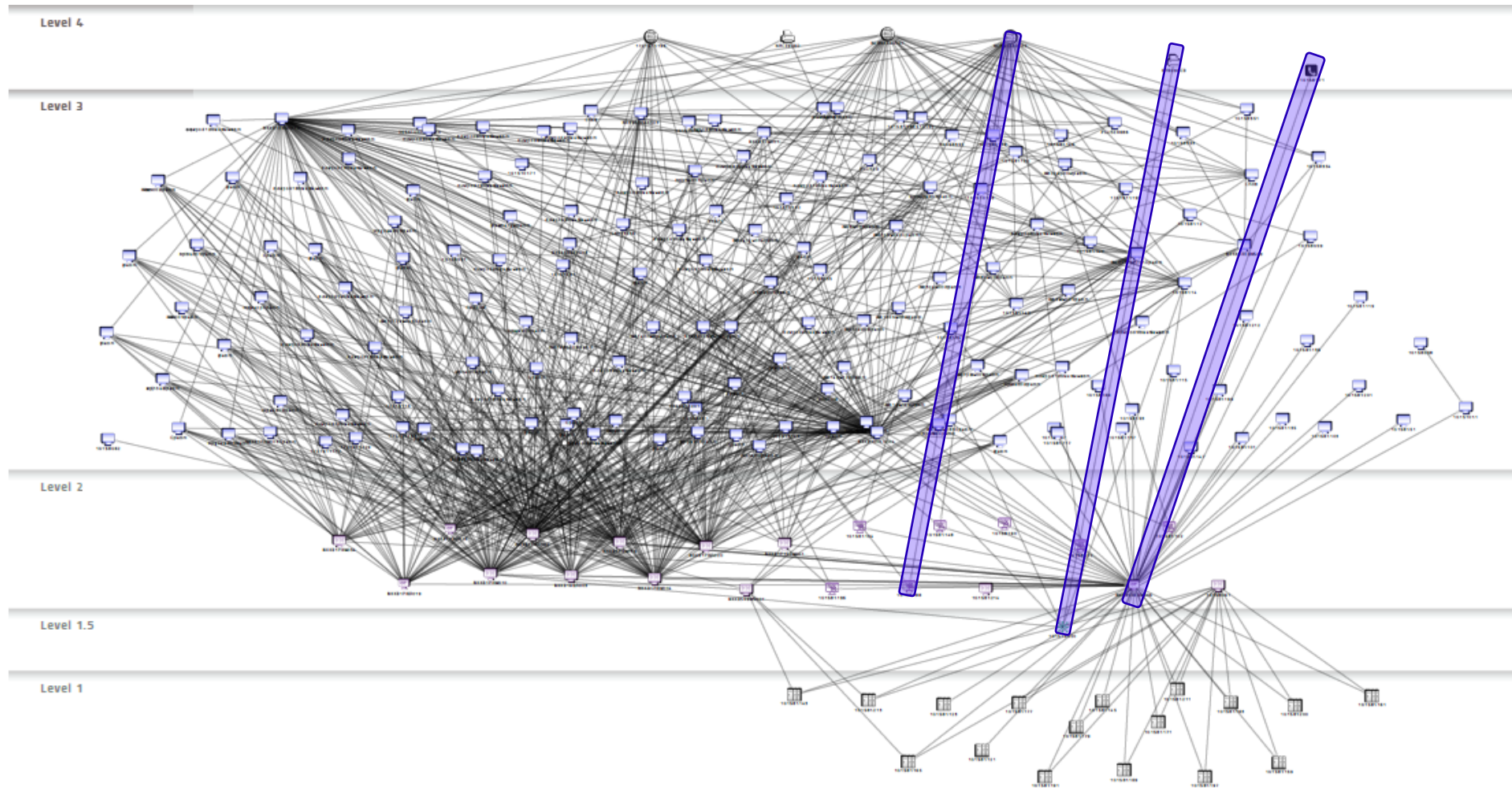
# OT SOC IS NOT JUST OPERATIONS

IT-OT Firewall	Review and fine-tune config, In IT SOC it's device management team job. Check for Execution/Coverage
Key IT Systems (SCADA)	Crown Jewel Analysis, Logs Retention, Digital Twins for Testing
Virtual Patch	Compensatory Control, Detection Personas for SIEM
OT Sensors	No. of Assets, Choke Point Selection, Ethernet Switches Mirroring, Serial Networks – Asset/Risk Information
OT SOC Use Cases	IT-OT Specific, IEC 62443 Violations, specific to OT Protocols in use, Process Variables' Anomalies
Threat Intel Feeds	Very few OT specific, Need to go for curated than straight forward push/pull
Threat Informed Defenses	Enhance the Detection & Response Persona with Adversary Simulations (Tabletop and Digital Twin)

# CORE SOC OPERATIONS



# GRAPH BASED ANOMALIES



# BASICS OF OPS USE CASES

01

## Ext IP Communications

If OT Assets from the shop floor or OT DMZ directly communicate with the Ext IPs or DNS Hosts in Internet, then this poses a cyber risk

02

## Assets End of Life

End of Life for any asset is when the OEM of the respective asset stops doing any further development on model/make/version of the asset that poses cyber risk

03

## Weak/Default Passwords

OT and IT-OT Assets may be configured with the vendor's default or weak passwords that may be guessed easily by the Brute Force tools. Using strong passwords is desired

04

## Controllers Data-Acquisition

The data-acquisition write privileges from operators on Controllers (PLC, RTU, DCS, SCS) shall generate alert as this may be an attack

05

## Vulnerable Protocols

It is important to note that protocols like SMBv1, Telnet, SNMPv1 have inert vulnerabilities that may be exploited easily. It is imp to limit the usage of these

06

## USB Connectivity

As the USB drives may introduce the Malware in the network or the USB Dongle may connect asset to Internet so any usage shall be notified

07

## High Risk Incidents

IEC 62443 cybersecurity framework for the OT and IT-Assets defines the network in Purdue model and any asset shall communicate with alternate layer assets

08

## Remote Admin

Remote Administration using the protocols like SSH, VNC, RDP may be exploited by the Hackers. RDP is one of the most common vector of the OT/ICS attacks in recent times

09

## SNMP Activity

SNMP is a common application to track the current state of the assets. SNMPv1 queries responses may expose network info

10

## Multihomed Assets

A Multi-homed Assets has more than one Network Ports and hence it may interconnect plant and control networks hence, it is imp to have visibility on this



# OPS PLAYBOOKS

## BREACH SIMULATIONS

Validating the technical, process and legal response and recovery frameworks based on the current setup and SOPs

## PURPLE TEAM SIMULATIONS

This is Penetration Testing across sample site or subsystem IT-OT intersection including BMS/Safety/MQTT along with Purple Team (Adversarial) Simulations



## STUDY THE GOVERNANCE MODEL

Understand the current Compliance and Policy frameworks. Also, need to understand the Nodal Bodies to whom current Biz needs to report a Breach

## MANUAL ASSESSMENT

Visit the site or Discuss with the diagrams to understand the high level protocols and ISA 95 layout in ISA99 expectations (functional knowledge is key)

## TOOLS BASED ASSESSMENT

IT Audits, Assessments & OT Assets Identification, Protocols Assessment, ISA-95 Map of Devices, Communications Map, Missing Patches (sample sites)



# XENOTIME SIMULATION

	TA0001	TA0002	TA0003	TA0004	TA0005	TA0006	TA0008	TA0009	TA0011
	Initial Access	Execution	Persistence	Privilege Escalation	Defense Evasion	Credential Access	Lateral Movement	Collection	Command and Control
	T1133	T1059.001	T1133	T1546.012	T1070.004	T1003.001	T1021.001	T1074.001	T1571
Red	External Remote Services	Powershell	External Remote Services	Image File Execution Options Injection	File Deletion	LSASS Memory	Remote Desktop Protocol	Local Data Staging	Non-Standard Port
Blue	<ul style="list-style-type: none"> <li>1) Multi-factor Authentication</li> <li>2) Traffic Inspection</li> <li>3) Use VPN with Traffic Inspection</li> <li>4) Dedicated Landing Zone</li> </ul>	<ul style="list-style-type: none"> <li>1) Anti-Virus</li> <li>2) Restricted User Access for using Powershell</li> <li>3) Powershell Logging</li> </ul>	<ul style="list-style-type: none"> <li>1) Multi-factor Authentication</li> <li>2) Use VPN with Traffic Inspection</li> <li>3) Jump Server - Reverse Connection Monitor</li> </ul>	<ul style="list-style-type: none"> <li>1) Process Control in EndPoint</li> <li>2) End Point Application Whitelisting</li> </ul>	<ul style="list-style-type: none"> <li>1) Enable Auditing of Files and Folders (from AD) and monitor events</li> <li>2) Logging of every action in the system (Forensics)</li> </ul>	<ul style="list-style-type: none"> <li>1) Process Control in EndPoint</li> <li>2) End Point Application Whitelisting</li> <li>3) AV</li> </ul>	<ul style="list-style-type: none"> <li>1) Two-factor Authentication</li> <li>2) Password Policy</li> <li>3) Block RDP Traffic to Systems using Firewall</li> </ul>	<ul style="list-style-type: none"> <li>1) Process Control in EndPoint</li> <li>2) End Point Application Whitelisting</li> <li>3) Restrict the File extensions that can be used</li> <li>4) Restrict File Transfer to Internet using Firewall</li> </ul>	<ul style="list-style-type: none"> <li>1) IPS Traffic Monitoring</li> <li>2) Allow specific ports for outbound traffic across FW</li> </ul>
Red	T1078	T1053.005	T1078	T1053.005	T1070.006		T1021.004		
Red	Valid Accounts	Scheduled Task	Valid Accounts	Scheduled Task	Timestamp		SSH		
Blue	<ul style="list-style-type: none"> <li>1) Multi-factor Authentication</li> <li>2) Password Policy</li> <li>3) Check for Multi-system Login from a Single User</li> </ul>	<ul style="list-style-type: none"> <li>1) Restricted User Access</li> <li>2) OS Policy to restrict Scheduled Task to run as User and not System</li> <li>3) Windows Event Monitoring</li> </ul>	<ul style="list-style-type: none"> <li>1) Multi-factor Authentication</li> <li>2) Password Policy</li> <li>3) Check for Multi-system Login from a Single User</li> </ul>	<ul style="list-style-type: none"> <li>1) Restricted User Access</li> <li>2) OS Policy to restrict Scheduled Task to run as User and not System</li> <li>3) Windows Event Monitoring</li> </ul>	<ul style="list-style-type: none"> <li>1) Enable Auditing of Files and Folders (from AD) and monitor events</li> <li>2) Logging of every action in the system (Forensics)</li> </ul>		<ul style="list-style-type: none"> <li>1) Two-factor Authentication</li> <li>2) Password Policy</li> <li>3) Block SSH Traffic to Systems using Firewall</li> </ul>		
Red			T1546.012	T1078	T1036.005				
Red			Image File Execution Options Injection	Valid Accounts	Matach Legitiatate Name or Location				
Blue			<ul style="list-style-type: none"> <li>1) Process Control in EndPoint</li> <li>2) End Point Application Whitelisting</li> </ul>	<ul style="list-style-type: none"> <li>1) Multi-factor Authentication</li> <li>2) Password Policy</li> <li>3) Check for Multi-system Login from a Single User</li> </ul>	<ul style="list-style-type: none"> <li>1) Enable Auditing of Files and Folders (from AD) and monitor events</li> <li>2) Logging of every action in the system (Forensics)</li> </ul>				
Red			T1053.005		T1027.005				
Red			Scheduled Task		Indicator Removal from Tools				
Blue			<ul style="list-style-type: none"> <li>1) Restricted User Access</li> <li>2) OS Policy to restrict Scheduled Task to run as User and not System</li> <li>3) Windows Event Monitoring</li> </ul>		<ul style="list-style-type: none"> <li>1) Enable Auditing of Files and Folders (from AD) and monitor events</li> <li>2) Logging of every action in the system (Forensics)</li> <li>3) AV and IPS</li> </ul>				
Red			T1505.003						
Red			Web Shell						
Blue			<ul style="list-style-type: none"> <li>1) Process Control in EndPoint</li> </ul>						

THANK YOU